



Cray Inc.
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It is the policy of Cray Inc. to utilize small business concerns of all types, including veteran-owned and service-disabled veteran-owned small business concerns, HUBZone small business concerns, small disadvantaged business concerns, and women-owned small business concerns, to the maximum practicable extent in Cray's supply chain, including in the performance of Cray's U.S. Government contracts and subcontracts and in Cray's commercial business operations.

In furtherance of this policy, Cray is committed to maintaining an approved small business subcontracting plan each year that establishes reasonable small business subcontracting goals for each type of small business concern, accurately tracking its performance against established goals, proactively reaching out to small business concern vendors, suppliers and service providers to continuously improve the diversity of its approved supplier list, and provide small business concerns reasonable opportunities to participate in competed requirements, consistent with efficient operations and quality assurance standards.

Pursuant to Cray's U.S. Government contracts and subcontracts, Cray must take reasonable steps to ensure that small business concerns accurately report their small business size status, and Cray must timely pay its small business concern subcontractors consistent with subcontract terms and conditions.

A handwritten signature in black ink, appearing to read "Peter J. Ungaro".

[Signature]

Peter J. Ungaro
President and Chief Executive Officer